

## AMENDMENT REQUEST

### Utah State Charter School Board

Charter schools are public schools governed by independent boards and held accountable to a legally binding written contractual agreement with their chartering entity. The Utah State Charter School Board (SCSB) is a statutory chartering entity charged with authorizing, monitoring, evaluating, and holding accountable charter schools to compliance with federal and state laws, rules, and regulations, and their contractual agreement. If a time comes when a charter school governing board requires a change to its charter, then the contractual agreement may be modified by mutual agreement of the chartering entity and the governing body of the school.

Amendment requests, including all required attachments and supporting documentation, are due electronically no later than three weeks prior to the upcoming State Charter School Board meeting. A schedule of State Charter School Board meetings can be found at <http://schools.utah.gov/charterschools/State-Charter-School-Board.aspx>. Incomplete requests will not be considered.

Prior to inclusion on the agenda, the State Charter School Board recommends charter school governing boards schedule an appointment with Charter School Section staff to discuss the request and provide clarification to any staff questions. Appointments can be scheduled by emailing [marlies.burns@schools.utah.gov](mailto:marlies.burns@schools.utah.gov)

1. Charter School: Wasatch Waldorf Charter School  
  
Website       : www.wasatchwaldorf.org  
  
Board Chair: Emily Thunberg Email: ethunberg@wasatchwaldorf.org  
  
School Administrator: Emily Merchant Email: emerchant@wasatchwaldorf.org
2. The charter school is located in which school district? Granite
3. Name(s) and title(s) of district personnel to whom you provided a copy of your entire amendment request, as well as the date of contact.  
  
Submitted to Martin Bates who works at Granite School District on June 6, 2016.
4. Duly elected or appointed governing board members of the school, with titles.  
Emily Thunberg, President  
Kim Haleck, Vice President  
Ary Faraji, Secretary  
Joe Welch, Treasurer  
Lisa Cannella, Member  
Lauren Shurman, Member

Kevin Emerson, Member  
Megan Zurkan, Member  
Charlie Hastings, Member

5. School mission and purpose(s) (limited to one page):

Wasatch Waldorf Charter School provides a K–8 public Waldorf education that is dedicated to the optimal development of each individual child. WWCS nurtures intellectual, social and emotional, and physical capacities through an artistic, hands-on, interdisciplinary approach to core academic subjects which enables each student to blossom into an imaginative, engaged, competent, life-long learner.

Slated to open in August of 2016, WWCS will be the first Waldorf school in the State of Utah. WWCS will be located in the Holladay area of Salt Lake County drawing students from the local community and the surrounding region.

WWCS is a K–8 public school that:

- Offers a rigorous, relevant, balanced, and memorable liberal arts education, structured around the Utah Core Standards.
- Nurtures the intellect, imagination, and emotional life of each child.
- Incorporates sustainable living practices, environmental stewardship, and experiential learning through outdoor experiences, animal husbandry, and gardening skills.
- Infuses academics with singing, painting, movement, drawing, recorder and flutes, strings, storytelling, foreign language, speech, handwork, and drama.
- Inspires children to live engaged and successful lives, prepared to meet the demands of their world.
- Involves parents and families in a community of learning and self-development.

WWCS is a valuable option for families seeking whole child centered education where children learn reading and writing, mathematics, history, geography, and the sciences, while also learning to sing, play a musical instrument, draw, paint, model clay, carve and work with wood, act in plays, do handwork such as knitting and sewing, speak a foreign language, think critically and independently, and work harmoniously and respectfully with others. WWCS fully delivers the content and competencies outlined in the Utah Core Standards during the progression from K–8, but in addition to developing these skills, WWCS uses Waldorf methods and curriculum to immerse children in the arts and an environment that nurtures their emerging capacities at each age.

WWCS teachers use an experiential, arts-rich approach that engages students in intellectually stimulating academic activities, fine-motor activities, creative and imaginative activities, as well as larger movement and gross-motor activities in every lesson—"a head, heart, hands" philosophy. WWCS teachers are trained and mentored in Waldorf methods, developing an engaging curriculum and effective pedagogical practices. Teachers loop with students through the grades, building relationships and competencies together.

WWCS also involves parents in the school community through the Family Council. Members of the Family Council can also serve on the Governing Board; they help plan school activities and festivals, and they oversee volunteers and fundraising at WWCS. Parents are welcome as active participants in their children's education through parent education nights, conferences with teachers, open door days with the Executive Director, and a variety of programs designed to involve families.

WWCS's education model is a compelling public choice which incorporates research-based strategies that improve and enhance student achievement, cognition and social and emotional health. Based on the hundred-year-old Waldorf method, but wholly new to Utah, WWCS provides an innovative and creative method for delivering the Utah Core to students in the Salt Lake Valley.

6. Requested amendment to charter (check all that apply). Provide requested details and supporting documentation in Attachment 1. If the request requires a budget, include it as Attachment 2. If the governing board has developed a corrective action plan, include it as Attachment 3.

*Requires Utah State Board of Education (USBE) Approval (2 months)*

\_\_\_\_\_ **Change to school mission or purpose(s).** Include a redline version showing new additions and ~~removed language~~ in school mission and/or purpose(s). Describe the process the governing board followed when making this decision, as well as why a change to mission and/or purpose(s) is necessary for the governing board to meet the terms and conditions in its contractual agreement.

\_\_\_\_\_ **Waiver from Board Rule** \_\_\_\_\_ (include rule number and title). Describe why the waiver is necessary to meet the mission of the school and help the governing board meet the terms and conditions in its contractual agreement.

\_\_\_X\_\_\_ **Expansion of student enrollment.** Indicate the number of students in grade K, 1 – 6, 7 – 8, and 9 – 12 being requested. Describe whether or not this expansion of student enrollment will require a new facility or a significant structural change to an existing facility (i.e., requires a USOE facility project number)? If so, provide a detailed facility plan (e.g., floor plans, date when the documents pertaining to the financing of the facility project will be submitted to USOE for advice, date when the necessary pre-construction documents will be submitted to USOE for a project number, date the facility project will be completed, etc.). Also provide a copy of the projected budget for all years where student growth is planned.

New students requested (duplicate grade band enrollment information for all school years that new students are requested)

SY\_\_2017-18: Grade K: 10

Grades 1-6: 90

Grades 7 – 8:

Grades 9-12: 0

\_\_\_\_\_ **Expansion of grade levels served, if requested grades will include students in different weighted pupil unit grade level category.** Indicate the new grade levels being requested. Describe whether or not this expansion of grades served will require a new facility or a significant structural change to an existing facility (i.e., requires a USOE facility project number)? If so, provide a detailed facility plan (e.g., floor plans, date when the documents pertaining to the financing of the facility project will be submitted to USOE for advice, date when the necessary pre-construction documents will be submitted to USOE for a project number, date the facility project will be completed, etc.). Also provide a copy of the projected budget for all years where grade level expansion is planned.

State Charter School Board  
Amendment Request

New grades requested – check all that apply (duplicate information for all school years that new grades are requested)

SY \_\_\_\_\_

Grade K: \_\_\_\_\_

Grades 1-6: \_\_\_\_\_

Grades 7 – 8: \_\_\_\_\_

Grades 9-12: \_\_\_\_\_

- \_\_\_\_\_ **Revolving Loan.** If school is recommended by the Charter School Revolving Account Committee for a loan, then the recommendation requires both SCSB and USBE approval. Loan documentation to the SCSB and USBE will be provided by Charter School Section staff. No additional documentation is required. *Requires State Charter School Board Approval with discussion at meeting (1 month)*
- \_\_\_\_\_ **Change to educational program or methods of instruction.** Provide supporting documentation of new, evidence-based choice, as well as anticipated improvement in student performance.
- \_\_\_\_\_ **Relocating to a new school district** (operational school) **or municipality** (planning school). Operational schools must provide evidence supporting the decision to move, including the projected impact on enrollment. Planning schools must provide a detailed market analysis of newly proposed location, including corresponding capital facility plan and revised budget for the planning year and first three operational years.
- \_\_\_\_\_ **Matriculation agreement.** Describe the purpose for the matriculation agreement and provide a copy of the school's proposed matriculation agreement signed by all participating charter school(s).

*Requires State Charter School Board Approval via consent calendar (1 month)*

- \_\_\_\_\_ **Change to contractual agreement performance measures.** Include a redline version showing new additions and ~~removed language~~ in contractual agreement performance measures and provide supporting documentation for the requested change.
- \_\_\_\_\_ **Postponement of opening year.** Describe the reason for postponing the school's opening year. Provide a copy of the revised budget for the planning year and first three operational years. Include additional supporting documentation as necessary.
- \_\_\_\_\_ **Change to Bylaws specific to number of board members or board member election / appointment process.** Include a redline version showing new additions and ~~removed language~~ in Bylaws.

*Requires Executive Director approval (up to 1 month)*

- \_\_\_\_\_ **Change name of school.** Provide the school's proposed new name and provide a statement of understanding of requirement to submit paperwork for and receive change of name with IRS.

- \_\_\_\_\_ **Decrease grades served or student enrollment.** Summarize the governing board's discussion that led to the decision to reduce grade levels or number of students served.
- \_\_\_\_\_ **Technical corrections.** Include a redline version showing new additions and ~~removed language~~. Technical corrections include changes such as spelling, grammar, title for school employees, name of committees / groups, etc. It may also include re-ordering sections of the application for improved readability and use by the governing board.
- \_\_\_\_\_ **Acceleration of approved growth model, with no additional students.** Briefly describe the need for an acceleration of growth model approved for a future school year.
- \_\_\_\_\_ **Other.** Please describe amendment requests that do not fall into any identified category above. Provide details and supporting documentation as appropriate. Additional information may be requested following review and request may require SCSB or USBE approval.

7. Complete *Minimum Standard* and *Charter Contractual Agreement Goal* tables and provide statement of school adherence to State Charter School Board minimum standards and charter agreement, as found in R277-481 and contractual agreement, respectively. If the school is not meeting any of the SCSB minimum standards or any of its charter contract agreement goals, include governing board corrective action plan as appropriate as Attachment 3. (Corrective action plan(s) limited to two pages.)

### Minimum standards

Indicator – Board performance & stewardship			
Measure	Metric	Performance 2015	Performance 2016
Ethical conduct	Number of board violations of statute, State Board rule, or charter agreement as of date of amendment request submission.	N/A	
Regulatory and reporting compliance	Percentage of teachers properly licensed and endorsed for teaching assignment as of date of amendment request submission.	N/A	
Regulatory and reporting compliance	Percentage of employees and board members with completed criminal background checks as of date of amendment request submission.	100%	

### Indicator – Financial performance and sustainability

State Charter School Board  
Amendment Request

Audit findings or recommendations	Number of material findings, financial condition findings, or repeated significant findings in prior fiscal year	N/A	
Current assets to total annual operating expenses	Current Assets + (Total Annual Operating Expenses + 360)	0	

**Charter Contractual Agreement goals**

<i>Instructions: Insert all charter school goals found in your charter agreement with the State Charter School Board which are not found in other indicator areas. Make certain to include the section and page number where these measures, metrics, and board goals can be found. Also, include the fiscal year for the board performance value. Insert rows as needed.</i>				
Measure	Metric	Board Goal	Performance 2012	Performance 2013
Still Being Developed and Approved				
Still Being Developed and Approved				
Still Being Developed and Approved				

Wasatch Waldorf Charter School has been fully complying with all relevant reporting and minimum standards that are relevant in the preoperational year. WWCS intends to work to fully meet minimum performance standards and adhere to its contractual agreement when finalized and entering into operational years.

8. Additional information you would like the SCSB to consider:

Wasatch Waldorf Charter School is the first charter or private school in Utah guided by the principles of Waldorf education. Significant community interest is developing around the Waldorf approach to education and Wasatch Waldorf Charter School in particular. As of June 6, 2015, Wasatch Waldorf Charter School has had over 1300 applications for enrollment. As approved by the State Charter school Board and the Utah State Board of Education, Wasatch Waldorf Charter School is presently authorized to accept up to 540 students from kindergarten to eighth grade.

WWCS is seeking an increase in maximum enrollment to 640 students to provide additional flexibility in enrollment during the initial years and into the future. This increase will be advantageous to the long-term stability and performance of WWCS because it will:

- Allow more students to be accepted in the lower grades where there is greater interest without compromising long-term enrollment numbers.
- Provide more families with younger children access to having all their eligible students enroll.
- Provide a larger base of students and funding in future years for WWCS, improving long-term financial stability.
- Allow for robust waiting lists which support stable funding under the ADM system.

State Charter School Board  
Amendment Request

- Provide additional and consistent revenue during key years when WWCS is seeking to train teachers and qualify for bonds to purchase a facility.

WWCS is has designed a building with approximately 43,000 SF which will have enough classrooms to serve 640 students. Subsequently, this enrollment increase will allow for the building to be well utilized and will not require any structural changes to the facility. A copy of the floorplan for the facility that will be being built is included in Attachment 1. Since meeting with the State Charter School Board in February 2016, significant progress has been made on construction which is on schedule to be completed August 1, 2016.

Emily Schenberg  
Governing Board Chair Signature

1/6/2015  
Date

Emily K. Meralet  
Charter School Principal/Director

1/6/2016  
Date



### **ATTACHMENT 1: Supporting Details**

Wasatch Waldorf Charter School has strong interest in enrollment. When this amendment request was originally submitted in January 2016, 500 applications had been received. As of June 2016, over 1300 students have entered the lottery for the 2016-2017 school year. In addition, significant progress has been made on construction with the building on schedule to be completed on August 1, 2016 and a scheduled start date of August 29, 2016.

575 students have been offered a seat at WWCS, with 545 of those having returned complete enrollment packets. (Additional offers beyond 540 have been extended based on the historic data from other charter schools regarding attrition prior to school beginning. It is anticipated that WWCS will enroll 540 students in the coming year.) WWCS currently has a waiting list of 455 students, with more applicants daily. In order to ensure the strongest enrollment, a full school, and waiting lists for every grade, WWCS has enrolled more lower grades students for SY2017. Thus, WWCS is requesting an increase in total enrollment to 640, allowing for long-term growth as hypothetically demonstrated on the chart below.

### **ENROLLMENT BY GRADE AND YEAR**

	<b>2016 Waiting List</b>	<b>2016 Enrollment</b>	<b>2017 Enrollment</b>	<b>2018 Enrollment</b>	<b>2019 Enrollment</b>
Kindergarten	194	67	70	70	70
First	67	95	60	60	60
Second	74	95	90	60	60
Third	13	98	90	90	60
Fourth	50	62	90	90	90
Fifth	17	63	60	90	90
Sixth	26	33	60	60	90
Seventh	14	32	30	60	60
Eighth	1	30	30	30	60
<b>TOTAL</b>	<b>455</b>	<b>575</b>	<b>580</b>	<b>610</b>	<b>640</b>

### **ENROLLMENT BY GRADE BAND AND YEAR**

**2016-17:**

K- 60

1-6- 420

7-8- 60

**2017-18:**

K- 70

1-6- 450

7-8- 60

**2018-19:**

**State Charter School Board  
Amendment Request**

**K- 70**

**1-6- 450**

**7-8- 90**

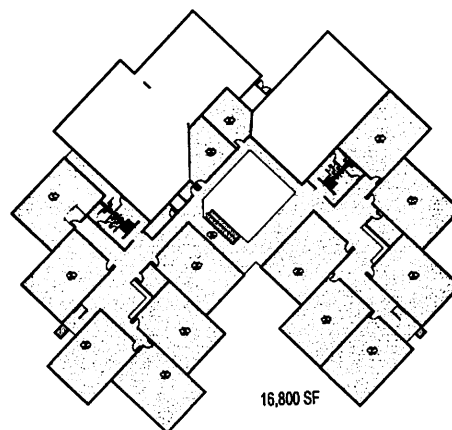
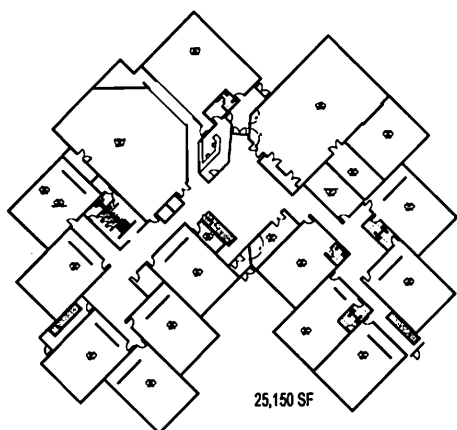
**2019-20:**

**K- 70**

**1-6- 450**

**7-8- 120**

**Floor Plans for New Build at 1458 East Murray Holladay Road**



## ATTACHMENT 2: Budgets

			<b>2016-2017</b>		
<b>First Operational Year</b>			<b>100% Enrollment</b>		
Number of Students:			540		
Grade Configuration:			Grades K-8		
<b>Revenue</b>					
	Child Nutrition Program (CNP) and Lunchroom Sales		0    \$78,000		
	Student Activities		\$13,800		
	Other		\$10,000		
		<b>Total Revenue From Local Sources (1000)</b>	<b>\$91,800</b>		
	Charter School Revolving Loan		X		
	State Educational Funding		\$2,952,307		
		<b>Total Revenue from State Sources (3000)</b>	<b>\$2,952,307</b>		
	Lunch and Breakfast Reimbursement		191    \$77,597		
	Restricted Federal Through State		\$0		
	Programs for the Disabled (IDEA)		\$79,352		
	Elementary and Secondary Education Act (ESEA)		\$74,033		
		<b>Total Revenue from Federal Sources (4000)</b>	<b>\$230,982</b>		
	Private Grants & Donations:		\$0		
		<i>Source(s) (specify)</i>	\$0		
	Loans:				
		Commercial	\$0		
		Other (specify)	\$0		
		Prior Year Carryforward	#ERROR!		
		<b>Total Revenue from Other Sources (5000)</b>	<b>\$0</b>		
		<b>Total Revenue</b>	<b>\$3,275,089</b>		
<b>Expenditures</b>			<b>Number</b>	<b>Salary /Cost</b>	<b>Total</b>

State Charter School Board  
Amendment Request

— SALARIES —					
10.131	Salaries - Teachers		23.00	\$38,000	\$874,000
10.132	Salaries - Substitute Teachers		0.00	\$0	\$13,685
10.161	Salaries - Teacher Aides and Paraprofessionals		7.00	\$13,000	\$91,000
10.100	Salaries - Other 1000-Instruction		0.00	\$0	\$0
	Total 10 (1000)-INSTRUCTION Salaries (100)				\$978,685
21.141	Salaries - Attendance and Social Work Personnel		0.00	\$0	\$0
21.142	Salaries - Guidance Personnel		0.00	\$0	\$0
21.143	Salaries - Health Services Personnel		0.00	\$0	\$0
21.144	Salaries - Psychological Personnel		0.00	\$0	\$0
21.152	Salaries - Secretarial and Clerical		0.00	\$0	\$0
21.100	Salaries - Other 2100-Student Support		0.00	\$0	\$0
	Total - STUDENT SUPPORT Salaries (100)				\$0
22.145	Salaries - Media Personnel - Certified		1.00	\$35,000	\$35,000
22.162	Salaries - Media Personnel - Noncertified		0.00	\$0	\$0
22.100	Salaries - Other 2200-Instructional Staff Support		0.00	\$0	\$0
	Total - INSTRUCTIONAL STAFF SUPPORT Salaries (100)				\$35,000
24.121	Salaries - Principals and Assistants		2.00	\$66,500	\$133,000
24.152	Salaries - Secretarial and Clerical		2.00	\$22,500	\$45,000
24.121	Salaries - Other 2400-Community Liason		1.00	\$40,000	\$40,000
	Total -SCHOOL ADMINISTRATION Salaries (100)				\$218,000
26.100	Salaries - Operation & Maintenance of Facilities		1.00	\$28,000	\$28,000
	Total -OPERATION & MAINT OF FACILITIES Salaries (100)				\$28,000
31.100	Salaries - Food Services		3.00	\$17,500	\$52,500

Updated January 2014

State Charter School Board  
Amendment Request

	Total -FOOD SERVICES Salaries (100)				\$52,500
	<b>TOTAL - ALL SALARIES (100)</b>				<b>\$1,312,185</b>
<b>— BENEFITS —</b>					
10.210	Retirement - Instruction		5%	\$874,000	\$43,700
21.210	Retirement - Student Support		5%	\$0	\$0
22.210	Retirement - Instructional Staff Support		5%	\$35,000	\$1,750
24.210	Retirement - School Administration		5%	\$218,000	\$10,900
26.210	Retirement - Operation & Main of Facilities		5%	\$28,000	\$1,400
31.210	Retirement - Food Services		5%	\$35,000	\$1,750
	<b>Total - All Retirement</b>				<b>\$59,500</b>
10.220	Social Security/FICA/Unemployment/Workers Comp - Instruction		10%	\$978,685	\$97,869
21.220	Social Security/FICA/Unemployment/Workers Comp - Student Support		10%	\$0	\$0
24.220	Social Security/FICA/Unemployment/Workers Comp - School Administration		10%	\$218,000	\$21,800
26.220	Social Security/FICA/Unemployment/Workers Comp - Operation & Maintenance of Facilities		10%	\$28,000	\$2,800
31.220	Social Security/FICA/Unemployment/Workers Comp - Food Services		10%	\$52,500	\$5,250
	<b>Total - Social Security/FICA/Unemployment/Workers Comp</b>				<b>\$127,719</b>
10.240	Insurance (Health/Dental/Life) - Instruction		12%	\$874,000	\$104,880
21.240	Insurance (Health/Dental/Life) - Student Support		12%	\$0	\$0
24.240	Insurance (Health/Dental/Life) - School Administration		12%	\$218,000	\$26,160

State Charter School Board  
Amendment Request

26.240	Insurance (Health/Dental/Life) - Operation & Maintenance of Facilities		12%	\$28,000	\$3,360
31.240	Insurance (Health/Dental/Life) - Food Services		12%	\$35,000	\$4,200
	<b>Total- All Insurance(Health/Dental /Life)</b>				<b>\$138,600</b>
10.200	Other Benefits (specify) - Instruction		2%	\$874,000	\$17,480
21.200	Other Benefits (specify) - Student Support		2%	\$0	\$0
24.200	Other Benefits (specify) - School Administration		2%	\$218,000	\$4,360
26.200	Other Benefits (specify) - Operation & Maintenance of Facilities		2%	\$28,000	\$560
31.200	Other Benefits (specify) - Food Services		2%	\$35,000	\$700
	<b>Total - All Other Insurance</b>				<b>\$23,100</b>
<b>TOTAL ALL BENEFITS (200)</b>					<b>\$348,919</b>
<b>— PURCHASED PROFESSIONAL &amp; TECHNICAL SERVICES —</b>					
10.300	Purchased Prof & Tech Services - Instruction				\$72,000
21.300	Purchased Prof & Tech Services - Student Support				\$35,000
22.300	Purchased Prof & Tech Services - Instructional Staff Support				\$30,000
24.300	Purchased Prof & Tech Services - School Administration				\$86,900
26.300	Purchased Prof & Tech Services - Operation & Maintenance of Facilities				\$0
31.300	Purchased Prof & Tech Services - Food Services				\$0
	<b>TOTAL - ALL PURCHASED PROF &amp; TECH SERVICES (300)</b>				<b>\$223,900</b>
<b>— PURCHASED PROPERTY SERVICES —</b>					
26.400	Purchased Property Services				\$44,000
26.441	Rental of Land & Buildings				\$526,500
26.450	Construction and Remodeling				\$0
	<b>TOTAL - ALL</b>				<b>\$570,500</b>

State Charter School Board  
Amendment Request

	<b>PURCHASED PROPERTY SERVICES (400)</b>				
<b>--- OTHER PURCHASED SERVICES ---</b>					
27.510	Student Transportation services				\$18,000
24.520	Insurance(other than employee benefits - e.g. D&O)				\$4,500
45.521	Property Insurance				\$4,800
45.522	Liability Insurance				\$4,200
10.530	Communication(telephone and other)				\$0
21.530	Communication(telephone and other)				\$0
24.530	Communication(telephone and other)				\$5,000
26.530	Communication(telephone and other)				\$0
24.540	Advertising				\$5,000
10.550	Printing and Binding				\$0
21.550	Printing and Binding				\$0
24.550	Printing and Binding				\$1,500
10.560	Tuition				\$0
21.570	Food Service Management				\$0
21.580	Travel/Per Diem				\$0
24.580	Travel/Per Diem				\$0
26.580	Travel/Per Diem				\$13,500
10.590	Inter-educational, Interagency Purchased Services				\$0
	<b>TOTAL - OTHER PURCHASED SERVICES (500)</b>				<b>\$56,500</b>
<b>--- SUPPLIES ---</b>					
10.600	Instructional Supplies	0	\$0		\$28,000
10.641	Textbooks	0	\$0		\$45,000
21.600	Supplies - Student Support Services	0	\$0		\$15,000
22.644	Library Books	0	\$0		\$11,000
22.650	Periodicals	0	\$0		\$0
24.600	Supplies - School Administration	0	\$0		\$10,000
26.600	Supplies - Operation & Maintenance of Facilities	0	\$0		\$54,000
31.600	Supplies - Food Service	0	\$0		\$94,000
31.630	Food - Food Service				\$0
	<b>TOTAL - ALL SUPPLIES (600)</b>				<b>\$257,000</b>
<b>--- PROPERTY ---</b>					
10.700	Property (Instructional Equipment) - Instruction				\$0



State Charter School Board  
Amendment Request

21.700	Property - Student Support Services			\$0
24.700	Property - School Administration			\$0
26.700	Property - Operation & Maintenance of Facilities			\$0
31.700	Property - Food Services			\$0
31.780	Depreciation - Kitchen Equipment Depreciation			\$0
49.710	Land and Improvements			\$0
49.720	Buildings			\$0
27.732	School Buses			\$0
10.733	Furniture and Fixtures - Instruction			\$45,000
24.733	Furniture and Fixtures - School Administration			\$0
21.733	Furniture and Fixtures - Student Support Services			\$0
10.734	Technology Equipment - Instruction			\$15,000
24.734	Technology Equipment - School Administration			\$0
21.734	Technology Equipment - Student Support Services			\$0
27.735	Non-Bus Vehicles			\$0
10.739	Other Equipment - Instruction			\$0
21.739	Other Equipment - Student Support Services			\$0
24.739	Other Equipment - School Administration			\$0
	<b>TOTAL - ALL PROPERTY (700)</b>			<b>\$60,000</b>
<b>— OTHER OBJECTS —</b>				
10.800	Other Objects- Instruction			\$0
21.800	Other Objects- Student Support			\$0
24.800	Other Objects- School Administration			\$0
26.800	Other Objects - Operation & Maintenance of Facilities			\$0
31.800	Other Objects - Food Services			\$0
45.800	Other Objects - Building Acquisition			\$0
	Total - All Other Objects			\$0
10.810	Dues and Fees - Instruction			\$0
21.810	Dues and Fees - Student Support			\$7,650
24.810	Dues and Fees -School Administration			\$0

State Charter School Board  
Amendment Request

26.810	Dues and Fees - Operation & Maintenance of Facilities			\$0
	Total - All Dues and Fees			\$0
	<b>TOTAL - OTHER OBJECTS (800)</b>			<b>\$7,650</b>
	<b>Total Building Acquisition &amp; Instruction (4500)</b>			
45.830	Interest			\$3,938
45.840	Redemption of Principal			\$61,655
	<b>Total other financing sources (uses) and other items</b>			<b>\$65,593</b>
1000	Total Local			\$91,800
3000	Total State			\$2,952,307
4000	Total Federal			\$230,982
	<b>TOTAL REVENUES</b>			<b>\$3,275,089</b>
100	Salaries			\$1,312,185
200	Employee Benefits			\$348,919
300	Purchased Professional and Technical Services			\$223,900
400	Purchased Property Services			\$570,500
500	Other Purchased Services			\$56,500
600	Supplies			\$257,000
700	Property			\$60,000
800	Other Objects			\$65,593
	<b>TOTAL EXPENDITURES</b>			<b>\$2,894,597</b>
<b>Excess or Deficiency of Revenues over Expenditures</b>				<b>\$380,492</b>
<b>Other Sources of Funding (5000)</b>				<b>\$0</b>
<b>Net Asset Balance (Fund Balance)</b>				<b>\$380,492</b>
<b>Reserves as Percentage of Total Revenue (Net Assets / Total Revenue)</b>				<b>12%</b>
<b>Percentage of Funding Contributed to Reserve Balance (Ttl Rev - Ttl Exp / Ttl Rev =&gt;5%)</b>				<b>0.116177 7352</b>
<b>Necessary Closure Fund (2 months Purch Prop Serv +</b>				<b>\$106,016</b>

State Charter School Board  
Amendment Request

Other)					
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			2017 - 2018	
Second Year of Operation			100% Enrollment	
Number of Students:			610	
Grade Configuration:			Kindergarten - 8	
Revenue				
	Child Nutrition Program (CNP) and Lunchroom Sales		0	\$85,000
	Student Activities		\$193	
	Other		\$0	
		Total Revenue From Local Sources (1000)	\$85,000	
	Charter School Revolving Loan		X	
	State Educational Funding		\$3,361,853	
		Total Revenue from State Sources (3000)	\$3,361,853	
	Lunch and Breakfast Reimbursement		214	\$86,852
	Restricted Federal Through State		\$0	
	Programs for the Disabled (IDEA)		\$88,816	
	Elementary and Secondary Education Act (ESEA)		\$82,862	
		Total Revenue from Federal Sources (4000)	\$258,530	
	Private Grants & Donations:		\$0	
		Source(s) (specify)	\$0	
	Loans:		\$0	
		Commercial	\$0	
		Other (specify)	\$0	
	Prior Year Carryforward		\$380,492	
		Total	\$0	

Updated January 2014

State Charter School Board  
Amendment Request

			Revenue from Other Sources (5000)		
			Total Revenue	\$3,705,384	
Expenditures			Number	Salary/Co st	Total
— SALARIES —					
10.131	Salaries - Teachers		25.00	\$38,760	\$969,000
10.132	Salaries - Substitute Teachers		0.00	\$0	\$14,875
10.161	Salaries - Teacher Aides and Paraprofessionals		8.00	\$13,000	\$104,000
10.100	Salaries - Other 1000-Instruction		0.00	\$0	\$0
	Total 10 (1000)-INSTRUCTION Salaries (100)				\$1,087,875
21.141	Salaries - Attendance and Social Work Personnel		0.00	\$0	\$0
21.142	Salaries - Guidance Personnel		0.00	\$0	\$0
21.143	Salaries - Health Services Personnel		0.00	\$0	\$0
21.144	Salaries - Psychological Personnel		0.00	\$0	\$0
21.152	Salaries - Secretarial and Clerical		0.00	\$0	\$0
21.100	Salaries - Other 2100-Student Support		0.00	\$0	\$0
	Total - STUDENT SUPPORT Salaries (100)				\$0
22.145	Salaries - Media Personnel - Certified		1.00	\$35,500	\$35,500
22.162	Salaries - Media Personnel - Noncertified		0.00	\$0	\$0
22.100	Salaries - Other 2200-Instructional Staff Support		0.00	\$0	\$0
	Total - INSTRUCTIONAL STAFF SUPPORT Salaries (100)				\$35,500
24.121	Salaries - Principals and Assistants		2.00	\$67,830	\$135,660
24.152	Salaries - Secretarial and Clerical		3.00	\$29,000	\$87,000
24.100	Salaries - Other 2400-Community Liason		1.00	\$40,800	\$40,800
	Total -SCHOOL ADMINISTRATION Salaries (100)				\$263,460
26.100	Salaries - Operation & Maintenance of Facilities		1.00	\$25,500	\$25,500
	Total -OPERATION & MAINT OF FACILITIES Salaries (100)				\$25,500
31.100	Salaries - Food Services		4.00	\$17,500	\$70,000
	Total -FOOD SERVICES Salaries (100)				\$70,000
	TOTAL - ALL SALARIES (100)				\$1,482,335
— BENEFITS —					

State Charter School Board  
Amendment Request

10.210	Retirement - Instruction		5%	\$969,000	\$48,450
21.210	Retirement - Student Support		5%	\$0	\$0
22.210	Retirement - Instructional Staff Support		5%	\$0	\$1,775
24.210	Retirement - School Administration		5%	\$263,460	\$13,173
26.210	Retirement - Operation & Main of Facilities		5%	\$25,500	\$1,275
31.210	Retirement - Food Services		5%	\$70,000	\$3,500
	<b>Total - All Retirement</b>				<b>\$68,173</b>
10.220	Social Security/FICA/Unemployment/Workers Comp - Instruction		10%	\$969,000	\$96,900
21.220	Social Security/FICA/Unemployment/Workers Comp - Student Support		10%	\$0	\$0
24.220	Social Security/FICA/Unemployment/Workers Comp - School Administration		10%	\$263,460	\$26,346
26.220	Social Security/FICA/Unemployment/Workers Comp - Operation & Maintenance of Facilities		10%	\$25,500	\$2,550
31.220	Social Security/FICA/Unemployment/Workers Comp - Food Services		10%	\$70,000	\$7,000
	<b>Total - Social Security/FICA/Unemployment/Workers Comp</b>				<b>\$132,796</b>
10.240	Insurance (Health/Dental/Life) - Instruction		12%	\$969,000	\$116,280
21.240	Insurance (Health/Dental/Life) - Student Support		12%	\$0	\$0
24.240	Insurance (Health/Dental/Life) - School Administration		12%	\$263,460	\$31,615
26.240	Insurance (Health/Dental/Life) - Operation & Maintenance of Facilities		12%	\$25,500	\$3,060
31.240	Insurance (Health/Dental/Life) - Food Services		12%	\$70,000	\$8,400
	<b>Total- All Insurance(Health/Dental/Life)</b>				<b>\$159,355</b>
10.200	Other Benefits (specify) - Instruction		2%	\$969,000	\$19,380
21.200	Other Benefits (specify) - Student Support		2%	\$0	\$0
24.200	Other Benefits (specify) - School Administration		2%	\$263,460	\$5,269
26.200	Other Benefits (specify) - Operation & Maintenance of Facilities		2%	\$25,500	\$510
31.200	Other Benefits (specify) - Food Services		2%	\$70,000	\$1,400
	<b>Total - All Other Insurance</b>				<b>\$26,559</b>

Updated January 2014

State Charter School Board  
Amendment Request

<b>TOTAL ALL BENEFITS (200)</b>				<b>\$386,883</b>
<b>--- PURCHASED PROFESSIONAL &amp; TECHNICAL SERVICES ---</b>				
10.300	Purchased Prof & Tech Services - Instruction			\$72,000
21.300	Purchased Prof & Tech Services - Student Support			\$37,000
22.300	Purchased Prof & Tech Services - Instructional Staff Support			\$32,000
24.300	Purchased Prof & Tech Services - School Administration			\$103,800
26.300	Purchased Prof & Tech Services - Operation & Maintenance of Facilities			\$0
31.300	Purchased Prof & Tech Services - Food Services			\$0
<b>TOTAL - ALL PURCHASED PROF &amp; TECH SERVICES (300)</b>				<b>\$244,800</b>
<b>--- PURCHASED PROPERTY SERVICES ---</b>				
26.400	Purchased Property Services			\$119,000
26.441	Rental of Land & Buildings			\$716,040
26.450	Construction and Remodeling			\$10,000
<b>TOTAL - ALL PURCHASED PROPERTY SERVICES (400)</b>				<b>\$845,040</b>
<b>--- OTHER PURCHASED SERVICES ---</b>				
27.510	Student Transportation services			\$20,000
24.520	Insurance(other than employee benefits - e.g. D&O)			\$4,500
45.521	Property Insurance			\$4,800
45.522	Liability Insurance			\$4,200
10.530	Communication(telephone and other)			\$0
21.530	Communication(telephone and other)			\$0
24.530	Communication(telephone and other)			\$5,000
26.530	Communication(telephone and other)			\$0
24.540	Advertising			\$5,000
10.550	Printing and Binding			\$0
21.550	Printing and Binding			\$0
24.550	Printing and Binding			\$1,500
10.560	Tuition			\$0
21.570	Food Service Management			\$0
21.580	Travel/Per Diem			\$0
24.580	Travel/Per Diem			\$0
26.580	Travel/Per Diem			\$15,000
10.590	Inter-educational, Interagency Purchased Services			\$0
<b>TOTAL - OTHER PURCHASED SERVICES (500)</b>				<b>\$60,000</b>

State Charter School Board  
Amendment Request

--- SUPPLIES ---				
10.600	Instructional Supplies			\$30,000
10.641	Textbooks			\$15,000
21.600	Supplies - Student Support Services			\$17,000
22.644	Library Books			\$5,000
22.650	Periodicals			\$0
24.600	Supplies - School Administration			\$10,000
26.600	Supplies - Operation & Maintenance of Facilities			\$54,000
31.600	Supplies - Food Service			\$102,000
31.630	Food - Food Service			\$0
<b>TOTAL - ALL SUPPLIES (600)</b>				<b>\$233,000</b>
--- PROPERTY ---				
10.700	Property (Instructional Equipment) - Instruction			\$0
21.700	Property - Student Support Services			\$0
24.700	Property - School Administration			\$0
26.700	Property - Operation & Maintenance of Facilities			\$0
31.700	Property - Food Services			\$0
31.780	Depreciation - Kitchen Equipment Depreciation			\$0
49.710	Land and Improvements			\$0
49.720	Buildings			\$0
27.732	School Buses			\$0
10.733	Furniture and Fixtures - Instruction			\$10,000
24.733	Furniture and Fixtures - School Administration			\$0
21.733	Furniture and Fixtures - Student Support Services			\$0
10.734	Technology Equipment - Instruction			\$5,000
24.734	Technology Equipment - School Administration			\$0
21.734	Technology Equipment - Student Support Services			\$0
27.735	Non-Bus Vehicles			\$0
10.739	Other Equipment - Instruction			\$0
21.739	Other Equipment - Student Support Services			\$0
24.739	Other Equipment - School Administration			\$0
<b>TOTAL - ALL PROPERTY (700)</b>				<b>\$15,000</b>
--- OTHER OBJECTS ---				
10.800	Other Objects- Instruction			\$0
21.800	Other Objects- Student Support			\$0
24.800	Other Objects- School Administration			\$0
26.800	Other Objects - Operation & Maintenance of Facilities			\$0

State Charter School Board  
Amendment Request

31.800	Other Objects - Food Services				\$0
45.800	Other Objects - Building Acquisition				\$0
	Total - All Other Objects				\$0
10.810	Dues and Fees - Instruction				\$8,000
21.810	Dues and Fees - Student Support				\$0
24.810	Dues and Fees -School Administration				\$0
26.810	Dues and Fees - Operation & Maintenance of Facilities				\$0
	Total - All Dues and Fees				\$0
	<b>TOTAL - OTHER OBJECTS (800)</b>				<b>\$8,000</b>
	<b>Total Building Acquisition &amp; Instruction (4500)</b>				
45.830	Interest				\$4,726
45.840	Redemption of Principal				\$73,986
	<b>Total other financing sources (uses) and other items</b>				<b>\$78,712</b>
1000	Total Local				\$85,000
3000	Total State				\$3,361,853
4000	Total Federal				\$258,530
	<b>TOTAL REVENUES</b>				<b>\$3,705,384</b>
100	Salaries				\$1,482,335
200	Employee Benefits				\$386,883
300	Purchased Professional and Technical Services				\$244,800
400	Purchased Property Services				\$845,040
500	Other Purchased Services				\$60,000
600	Supplies				\$233,000
700	Property				\$15,000
800	Other Objects				\$78,712
	<b>TOTAL EXPENDITURES</b>				<b>\$3,345,770</b>
<b>Excess or Deficiency of Revenues over Expenditures</b>					<b>\$359,613</b>
<b>Other Sources of Funding (5000)</b>					<b>\$0</b>
<b>Net Asset Balance (Fund Balance)</b>					<b>\$359,613</b>
<b>Reserves as Percentage of Total Revenue (Net Assets / Total</b>					<b>10%</b>

Updated January 2014



State Charter School Board  
Amendment Request

Revenue)					
Percentage of Funding Contributed to Reserve Balance (Ttl Rev - Ttl Exp / Ttl Rev =>5%)					0.09705156481
Necessary Closure Fund (2 months Purch Prop Serv + Other)					\$153,959

			2018-2019	
Third Operational Year			100% Enrollment	
Number of Students:			610	
Grade Configuration:			Kindergarten - 8	
Revenue				
	Child Nutrition Program (CNP) and Lunchroom Sales		0	\$90,000
	Student Activities		\$0	
	Other		\$0	
		Total Revenue From Local Sources (1000)	\$90,000	
	State Educational Funding		\$3,351,159	
		Total Revenue from State Sources (3000)	\$3,351,159	
	Lunch and Breakfast Reimbursement		214	\$86,852
	Restricted Federal Through State		\$0	
	Programs for the Disabled (IDEA)		\$88,816	
	Elementary and Secondary Education Act (ESEA)		\$82,862	
		Total Revenue from Federal Sources (4000)	\$258,530	
	Private Grants & Donations:			
		Source(s) (specify)	\$0	

Updated January 2014

State Charter School Board  
Amendment Request

	Loans:			\$0	
		Commercial		\$0	
		Other (specify)		\$0	
	Prior Year Carryforward			\$359,613	
		Total Revenue from Other Sources (5000)		\$0	
		Total Revenue		\$3,699,689	
Expenditures			Number	Salary/Cost	Total
<b>— SALARIES —</b>					
10.131	Salaries - Teachers		25.00	\$39,535	\$988,375
10.132	Salaries - Substitute Teachers		0.00	\$0	\$14,875
10.161	Salaries - Teacher Aides and Paraprofessionals		10.00	\$13,000	\$130,000
10.100	Salaries - Other 1000-Instruction		0.00	\$0	\$0
	Total 10 (1000)-INSTRUCTION Salaries (100)				\$1,133,250
21.141	Salaries - Attendance and Social Work Personnel		0.00	\$0	\$0
21.142	Salaries - Guidance Personnel		0.00	\$0	\$0
21.143	Salaries - Health Services Personnel		0.00	\$0	\$0
21.144	Salaries - Psychological Personnel		0.00	\$0	\$0
21.152	Salaries - Secretarial and Clerical		0.00	\$0	\$0
21.100	Salaries - Other 2100-Student Support		0.00	\$0	\$0
	Total - STUDENT SUPPORT Salaries (100)				\$0
22.145	Salaries - Media Personnel - Certified		1.00	\$35,000	\$35,000
22.162	Salaries - Media Personnel - Noncertified		0.00	\$0	\$0
22.100	Salaries - Other 2200-Instructional Staff Support		0.00	\$0	\$0
	Total - INSTRUCTIONAL STAFF SUPPORT Salaries (100)				\$35,000
24.121	Salaries - Principals and		2.0	\$69,187	\$138,374

Updated January 2014

State Charter School Board  
Amendment Request

	Assistants		0		
24.152	Salaries - Secretarial and Clerical		3.0 0	\$25,000	\$75,000
24.121	Salaries - Other 2400-Community Liason		1.0 0	\$40,000	\$40,000
	Total -SCHOOL ADMINISTRATION Salaries (100)				<b>\$253,374</b>
26.100	Salaries - Operation & Maintenance of Facilities		1.0 0	\$30,000	\$30,000
	Total -OPERATION & MAINT OF FACILITIES Salaries (100)				<b>\$30,000</b>
31.100	Salaries - Food Services		4.0 0	\$18,500	\$74,000
	Total -FOOD SERVICES Salaries (100)				<b>\$74,000</b>
	<b>TOTAL - ALL SALARIES (100)</b>				<b>\$1,525,624</b>
<b>— BENEFITS —</b>					
10.210	Retirement - Instruction		5%	\$988,375	\$49,418.75
21.210	Retirement - Student Support		5%	\$35,000	\$1,750
22.210	Retirement - Instructional Staff Support		5%	\$0	\$0.00
24.210	Retirement - School Administration		5%	\$253,374	\$12,669
26.210	Retirement - Operation & Main of Facilities		5%	\$30,000	\$1,500
31.210	Retirement - Food Services		5%	\$74,000	\$3,700
	<b>Total - All Retirement</b>				<b>\$69,037</b>
10.220	Social Security/FICA/Unemployment/Workers Comp - Instruction		10 %	\$988,375	\$98,838
21.220	Social Security/FICA/Unemployment/Workers Comp - Student Support		10 %	\$35,000	\$3,500
24.220	Social Security/FICA/Unemployment/Workers Comp -School Administration		10 %	\$253,374	\$25,337
26.220	Social Security/FICA/Unemployment/Workers Comp - Operation & Maintenance of Facilities		10 %	\$30,000	\$3,000
31.220	Social Security/FICA/Unemployment/Workers Comp - Food Services		10 %	\$74,000	\$7,400
	<b>Total - Social Security/FICA/Unemployment/Workers Comp</b>				<b>\$138,075</b>

Updated January 2014

State Charter School Board  
Amendment Request

10.240	Insurance (Health/Dental/Life) - Instruction	12 %	\$988,375	\$118,605
21.240	Insurance (Health/Dental/Life) - Student Support	12 %	\$35,000	\$4,200
24.240	Insurance (Health/Dental/Life) - School Administration	12 %	\$253,374	\$30,405
26.240	Insurance (Health/Dental/Life) - Operation & Maintenance of Facilities	12 %	\$30,000	\$3,600
31.240	Insurance (Health/Dental/Life) - Food Services	12 %	\$74,000	\$8,880
	<b>Total- All Insurance(Health/Dental/Life)</b>			<b>\$165,690</b>
10.200	Other Benefits (specify) - Instruction	2%	\$988,375	\$19,767.50
21.200	Other Benefits (specify) - Student Support	2%	\$35,000	\$700.00
24.200	Other Benefits (specify) - School Administration	2%	\$253,374	\$5,067.48
26.200	Other Benefits (specify) - Operation & Maintenance of Facilities	2%	\$30,000	\$600.00
31.200	Other Benefits (specify) - Food Services	2%	\$74,000	\$1,480.00
	<b>Total - All Other Insurance</b>			<b>\$27,615</b>
	<b>TOTAL ALL BENEFITS (200)</b>			<b>\$400,417</b>
<b>-- PURCHASED PROFESSIONAL &amp; TECHNICAL SERVICES --</b>				
10.300	Purchased Prof & Tech Services - Instruction			\$72,000
21.300	Purchased Prof & Tech Services - Student Support			\$38,000
22.300	Purchased Prof & Tech Services - Instructional Staff Support			\$35,000
24.300	Purchased Prof & Tech Services - School Administration			\$103,800
26.300	Purchased Prof & Tech Services - Operation & Maintenance of Facilities			\$0
31.300	Purchased Prof & Tech Services - Food Services			\$0
	<b>TOTAL - ALL PURCHASED PROF &amp; TECH SERVICES (300)</b>			<b>\$248,800</b>
<b>-- PURCHASED PROPERTY SERVICES --</b>				
26.400	Purchased Property Services			\$119,000
26.441	Rental of Land & Buildings			\$730,361
26.450	Construction and Remodeling			\$10,000
	<b>TOTAL - ALL PURCHASED</b>			<b>\$859,361</b>

State Charter School Board  
Amendment Request

<b>PROPERTY SERVICES (400)</b>			
<b>--- OTHER PURCHASED SERVICES ---</b>			
27.510	Student Transportation services		\$21,000
24.520	Insurance(other than employee benefits - e.g. D&O)		\$4,500
45.521	Property Insurance		\$4,800
45.522	Liability Insurance		\$4,200
10.530	Communication(telephone and other)		\$0
21.530	Communication(telephone and other)		\$0
24.530	Communication(telephone and other)		\$5,000
26.530	Communication(telephone and other)		\$0
24.540	Advertising		\$5,000
10.550	Printing and Binding		\$0
21.550	Printing and Binding		\$0
24.550	Printing and Binding		\$2,000
10.560	Tuition		\$0
21.570	Food Service Management		\$0
21.580	Travel/Per Diem		\$0
24.580	Travel/Per Diem		\$0
26.580	Travel/Per Diem		\$16,000
10.590	Inter-educational, Interagency Purchased Services		\$0
<b>TOTAL - OTHER PURCHASED SERVICES (500)</b>			<b>\$62,500</b>
<b>--- SUPPLIES ---</b>			
10.600	Instructional Supplies		\$30,000
10.641	Textbooks		\$10,000
21.600	Supplies - Student Support Services		\$19,000
22.644	Library Books		\$5,000
22.650	Periodicals		\$0
24.600	Supplies - School Administration		\$12,000
26.600	Supplies - Operation & Maintenance of Facilities		\$56,000
31.600	Supplies - Food Service		\$105,000
31.630	Food - Food Service		\$0
<b>TOTAL - ALL SUPPLIES (600)</b>			<b>\$237,000</b>
<b>--- PROPERTY ---</b>			
10.700	Property (Instructional Equipment) - Instruction		\$0
21.700	Property - Student Support Services		\$0
24.700	Property - School Administration		\$0
26.700	Property - Operation & Maintenance of Facilities		\$0

State Charter School Board  
Amendment Request

31.700	Property - Food Services		\$0
31.780	Depreciation - Kitchen Equipment Depreciation		\$0
49.710	Land and Improvements		\$0
49.720	Buildings		\$0
27.732	School Buses		\$0
10.733	Furniture and Fixtures - Instruction		\$10,000
24.733	Furniture and Fixtures - School Administration		\$0
21.733	Furniture and Fixtures - Student Support Services		\$0
10.734	Technology Equipment - Instruction		\$10,000
24.734	Technology Equipment - School Administration		\$0
21.734	Technology Equipment - Student Support Services		\$0
27.735	Non-Bus Vehicles		\$0
10.739	Other Equipment - Instruction		\$0
21.739	Other Equipment - Student Support Services		\$0
24.739	Other Equipment - School Administration		\$0
	<b>TOTAL - ALL PROPERTY (700)</b>		<b>\$20,000</b>
<b>--- OTHER OBJECTS ---</b>			
10.800	Other Objects- Instruction		\$0
21.800	Other Objects- Student Support		\$0
24.800	Other Objects- School Administration		\$0
26.800	Other Objects - Operation & Maintenance of Facilities		\$0
31.800	Other Objects - Food Services		\$0
45.800	Other Objects - Building Acquisition		\$0
	Total - All Other Objects		\$0
10.810	Dues and Fees - Instruction		\$8,500
21.810	Dues and Fees - Student Support		\$0
24.810	Dues and Fees -School Administration		\$0
26.810	Dues and Fees - Operation & Maintenance of Facilities		\$0
	Total - All Dues and Fees		\$0
	<b>TOTAL - OTHER OBJECTS (800)</b>		<b>\$8,500</b>
	<b>Total Building Acquisition &amp; Instruction (4500)</b>		
45.830	Interest		\$4,726
45.840	Redemption of Principal		\$73,986
	<b>Total other financing sources (uses) and other items</b>		<b>\$78,712</b>

State Charter School Board  
Amendment Request

1000	Total Local			\$90,000
3000	Total State			\$3,351,159
4000	Total Federal			\$258,530
<b>TOTAL REVENUES</b>				<b>\$3,699,689</b>
100	Salaries			\$1,525,624
200	Employee Benefits			\$400,417
300	Purchased Professional and Technical Services			\$248,800
400	Purchased Property Services			\$859,361
500	Other Purchased Services			\$62,500
600	Supplies			\$237,000
700	Property			\$20,000
800	Other Objects			\$78,712
<b>TOTAL EXPENDITURES</b>				<b>\$3,432,414</b>
<b>Excess or Deficiency of Revenues over Expenditures</b>				<b>\$267,275</b>
<b>Other Sources of Funding (5000)</b>				<b>\$0</b>
<b>Net Asset Balance (Fund Balance)</b>				<b>\$267,275</b>
<b>Reserves as Percentage of Total Revenue (Net Assets / Total Revenue)</b>				<b>7%</b>
<b>Percentage of Funding Contributed to Reserve Balance (Ttl Rev - Ttl Exp / Ttl Rev = &gt;5%)</b>				<b>0.07224252263</b>
<b>Necessary Closure Fund (2 months Purch Prop Serv + Other)</b>				<b>\$156,346</b>

			2019-2020	
<b>Fourth Operational Year</b>			<b>100% Enrollment</b>	
Number of Students:			640	
Grade Configuration:			#ERROR!	
<b>Revenue</b>				
	Child Nutrition Program (CNP) and Lunchroom Sales		0	\$90,000
	Student Activities		\$0	
	Other		\$0	
<b>Total Revenue From Local Sources (1000)</b>			<b>\$90,000</b>	
State Educational			\$3,533,333	

Updated January 2014

State Charter School Board  
Amendment Request

Funding				
	Total Revenue from State Sources (3000)	\$3,533,333		
Lunch and Breakfast Reimbursement		224	\$91,123	
Restricted Federal Through State		\$0		
Programs for the Disabled (IDEA)		\$93,184		
Elementary and Secondary Education Act (ESEA)		\$86,938		
	Total Revenue from Federal Sources (4000)	\$271,245		
Private Grants & Donations:				
	Source(s) (specify)	\$0		
Loans:		\$0		
	Commercial	\$0		
	Other (specify)	\$0		
Prior Year Carryforward		\$359,613		
	Total Revenue from Other Sources (5000)	\$0		
	Total Revenue	\$3,894,578		
Expenditures		Number	Salary/Cost	Total
— SALARIES —				
10.131	Salaries - Teachers	25.00	\$39,535	\$988,375
10.132	Salaries - Substitute Teachers	0.00	\$0	\$14,875
10.161	Salaries - Teacher Aides and Paraprofessionals	10.00	\$13,000	\$130,000
10.100	Salaries - Other 1000-Instruction	0.00	\$0	\$0
	Total 10 (1000)-INSTRUCTION Salaries (100)			\$1,133,250
21.141	Salaries - Attendance and Social Work Personnel	0.00	\$0	\$0
21.142	Salaries - Guidance Personnel	0.00	\$0	\$0